

DRIVING FORWARD

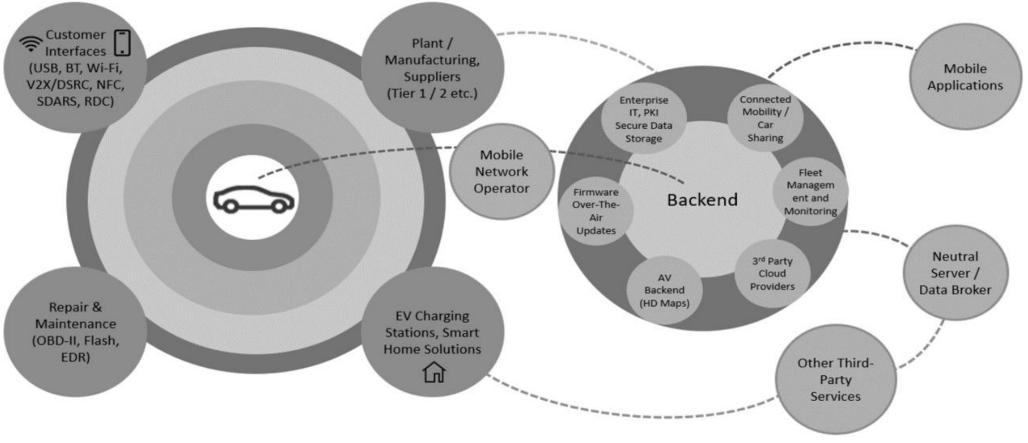
Automotive Security in the Digital Era

MARIUS STRATILA, Sr. Technology Consultant, Cybersecurity, BearingPoint

"We can call them cars, or we can call them laptops on wheels"

Anthony Battle, JLR's chief digital officer, The Times, 14th Jan 2023

The Automotive Ecosystem



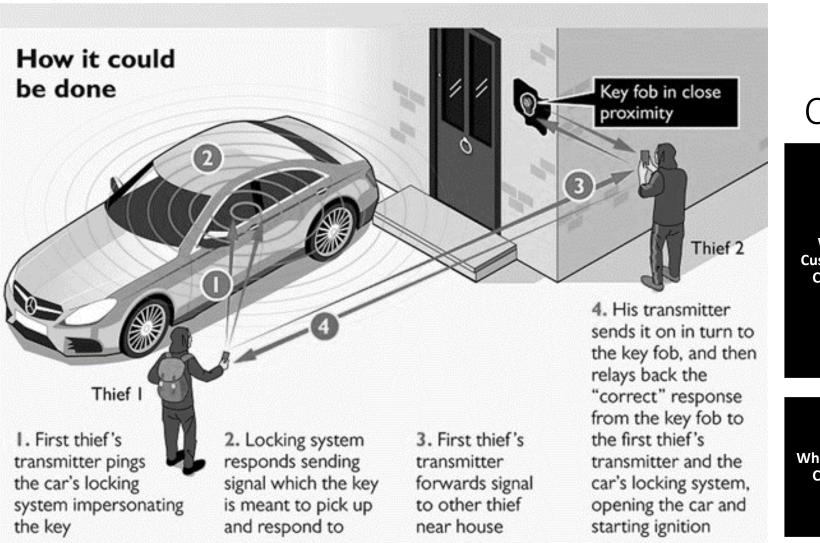
Source: Automotive ISAC

Essential Aspects within Automotive

SAFETY-CRITICAL SYSTEMS	Systems prioritizes safety for drivers & road users. Ensures reliability during accidents, manoeuvres & extreme weather.
SHARED COMPONENTS	Extensive ECU reuse leads to potential vulnerabilities affecting both older and new vehicle models.
LONG LIFECYCLE / CONSUMER USAGE	OEMs invest 3-4 years in new products, supporting security for years even after production ends. Challenge: maintaining security over 8+ year lifespan.
HIGHLY COMPLEX SYSTEMS	Modern vehicles with numerous ECUs and complex networks pose challenges: rising software, multiple OS, real-time demands, and availability needs.
HIGHLY CONSTRAINED OPERATIONAL PARAMETERS	Post-production countermeasures pose challenges: limited computing power, diverse owners, varied repair centres, and updates not guaranteed.
COMPLEX SUPPLY CHAIN	Product development involves multiple global suppliers with various tiers. Concurrently, Tier 1 suppliers and OEMs develop multiple vehicle ECUs.

REAL-WORLD AUTOMOTIVE CYBERCRIME CASE





Cybersecurity Defense: Customer & OEM Actions

What Customers Can Do	Physical barriers can be added by utilizing a steering wheel lock.
	Shield electronic key fob signals using Faraday-style devices.
	Place your key fob at a considerable distance from exterior walls and doors.
	Consider purchasing a tracking device.
	Double-check the car to ensure its locked.
What OEMs Can Do	Enhance security with an additional layer of protection: a unique code to start the car.
	Implement a sleep mode feature where the key fob automatically switches off after a few seconds.
	Incorporate a physical button on the key fob for easy on/off switching.

Source: CBC

INTEGRATING CYBERSECURITY IN AUTOMOTIVE

Promoting Cybersecurity Through Training and Awareness

DESIGN	Evaluate business requirements for either targeted, role-specific training or broad awareness campaigns.
	Outline the program's scope and develop a tailored strategy and plan to meet organizational needs.
DEVELOP	Source or create appropriate awareness materials and products aligned with program objectives.
	Develop comprehensive training curricula to promote a culture of continuous learning across the organization.
IMPLEMENT	Effectively communicate the strategy plan throughout the organization for maximum engagement.
	Execute training activities, distribute materials, and facilitate interactive learning sessions.
IMPROVE	Continuously monitor and assess the program's effectiveness.
	Utilize data analysis to identify areas for enhancement and adapt strategies accordingly.

Clearly define and communicate the program's scope to all stakeholders. DESIGNING PHASE Articulate the mission and vision to align with organizational goals. Identify key functions essential for effective governance. Establish internal structures by activating leadership and assigning decision-making authorities. **BUILDING PHASE** Foster collaboration across business units by integrating with key partners and setting communication expectations. Develop robust policies and processes to guide governance activities. Monitor performance using metrics to ensure accountability. **OPERATING PHASE** Maintain transparent resource allocation processes for efficiency.

Strengthening Governance

Finding and Mitigating Risks

SCOPE DEFINITION	Clearly outline the scope and requirements for implementing cyber risk assessment methodologies.
INTEGRATION	Seamlessly integrate security assessments into various stages of the vehicle or product lifecycle.
DOCUMENTATION	Clearly document roles and responsibilities to ensure clarity and accountability among stakeholders.
FREQUENCY DETERMINATION	Determine the optimal frequency for conducting risk assessments throughout the lifecycle.
RISK TOLERANCE PROFILING	Establish a formal risk tolerance profile to guide decision-making across lifecycle phases.
TREATMENT PLAN DEVELOPMENT	Develop methodologies for evaluating assessment results and devising appropriate risk treatment plans.
INTEGRATION AND COMPLIANCE	Integrate risk management processes into broader business operations governance and ensure adherence to standards.

PRE-DEVELOPMENT	Consider existing system architectures and incorporate lessons learned from previous cycles.
	Define acceptable and unacceptable cyber risks for the final product.
DESIGN AND DEVELOPMENT PHASE	Develop comprehensive cybersecurity specifications tailored to component features.
	Ensure clear and testable requirements, understanding of threats, and utilization of mitigating architectures.
	Emphasize security in implementation through coding standards and analysis mechanisms.
	Conduct security testing and verification to ensure compliance with requirements and proper implementation of security principles.
POST-DEVELOPMENT	Monitor cybersecurity issues during vehicle operations and maintenance to inform continuous improvements in security.

Security Development Lifecycle

Proactive Threat Detection and Incident Response

THREAT DETECTION	Define a comprehensive threat detection and analysis process, understanding the automotive threat landscape and establishing stakeholder roles.
	Determine threat intelligence requirements for identifying sources and collection processes.
	Establish a robust threat monitoring process, prioritizing activities and employing various techniques.
	Develop a systematic threat analysis methodology, including identification, validation, verification, and necessary actions.
	Implement a process and acquire appropriate tools for organizing, storing, and sharing threat information effectively.
INCIDENT RESPONSE	Prepare by documenting plans, establishing roles, and conducting exercises and training for efficient response.
	Quickly identify incidents through validation, classification, and escalation using severity matrices and clear protocols.
	Rapidly contain, mitigate, remediate, and recover from incidents through technical and corporate response activities.
	Close each incident by conducting debriefs, implementing long-term remediation actions, and updating response plans.

Collaboration and Engagement with Appropriate Third Parties

INFORMATION SHARING	Participate in initiatives to share threat intelligence, vulnerability research, and best practices.
	Identify relevant information to share, engage internal stakeholders, and establish clear processes for information exchange.
EVENTS	Engage third parties through focused activities such as tabletop exercises, hackathons, and conferences.
	Maximize benefits by participating in various event types and designing events for effective third-party engagement.
PROGRAMS	Identify longer-term initiatives like coordinated disclosure and standards development.
	Maximize benefits by participating in diverse program types and designing programs for engaging third parties.

Q&A. Thank you!